

Healthcare Logistics in Industry 5.0

Perceive, Act, Collaborate

RAMBOLL

Bright ideas.
Sustainable change.



Give time to warm hands for
empathy, problem solving
and complex procedures



Industrial Revolutions



1780

1.0 Mechanisation

The introduction of industrial production equipment driven by water and steam power.



1870

2.0 Electrification

Mass production using electrical energy and assembly lines



1970

3.0 Automation

Automated production due to the rise of electronics, telecommunications and computers.



2011

4.0 Digitalisation

The use of cyber physical systems on connected devices to automate process further.



2020

5.0 Personalisation

The interdependence of man and machine using cognitive computing and human intelligence. Mass customization and personalization for humans.

12,5 hours \Rightarrow 1,5 hours
Assembly time reduction

258.000 km \Rightarrow >1.000.000 km
Paved roads in US

De- and Upscalling
Reduced individual craftsmanship /
Maintenance / Engineering

2,5 \$ \Rightarrow 5 \$
Workers wage increase 1913-1914

Traffic and Enviroment
Coingestion / indivisual mass transportaion

Work subdivision
84 discrete carefully planned steps

Unionization
Job Rotation / Breaks

465 k \Rightarrow 1,6 mio
Detroit Inhabitants

850 \$ \Rightarrow 300 \$
Price of Ford Model T

Waste and Resource Intensification
Demand on Coal, Steel, Rubber and Oil, Early recycling efforts

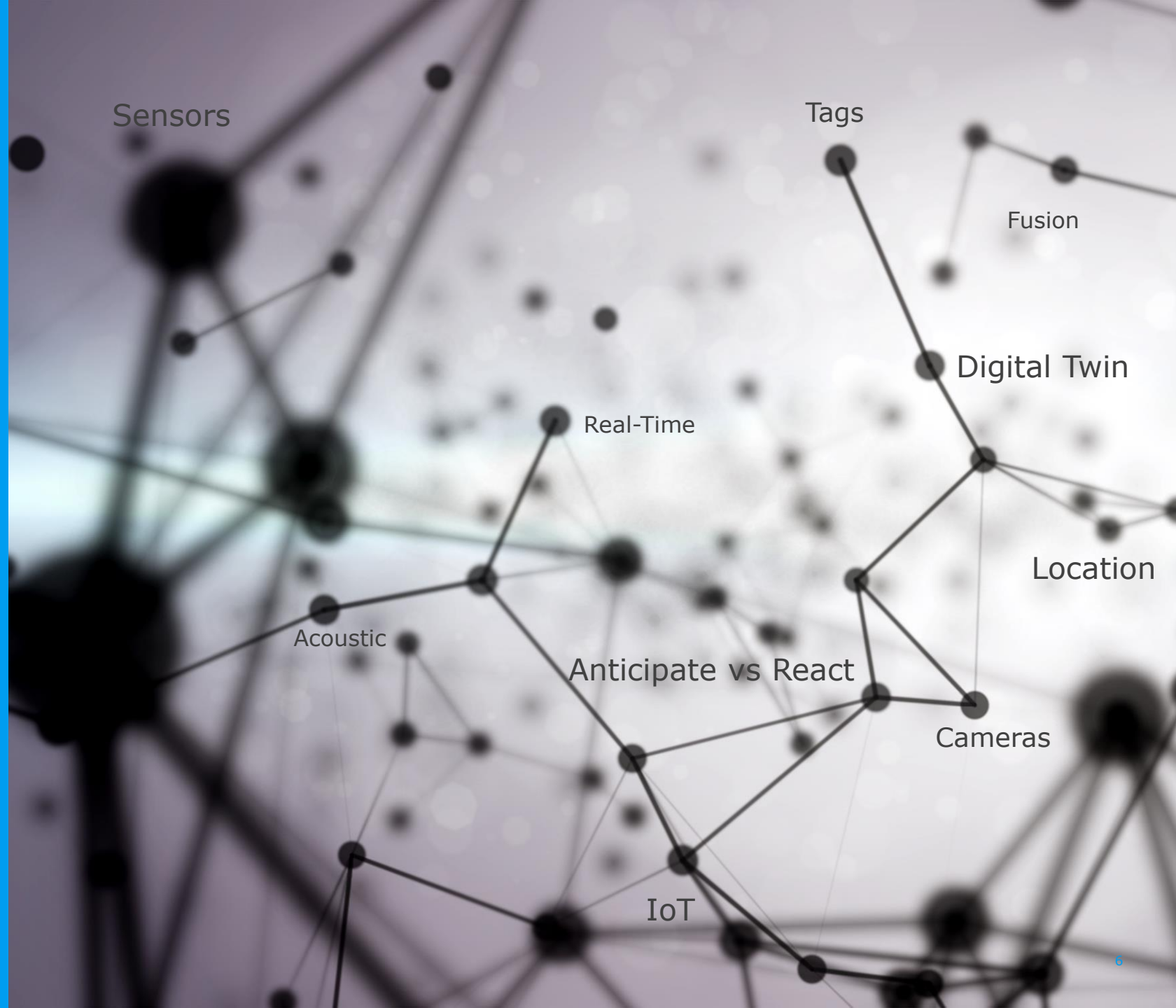
Perceive

We equip the physical and social environment with the abilities to sense, recognise and contextualise on what is happening

Four intertwined layers

- Physical States
- Human States
- Process States
- Context States

Turning the Hospital into a living sensor network to lay the foundation for the ACT and COLLABORATE Phases



Perceive (Reality)

We work often with data and knowledge that is

- Historical
- Static
- Often without context
- Colored

Successfully implementing
Automation from Industry 4.0

Trying to use Experience,
Simulation and digital twins to
prepare for flexibility

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Act

We convert the huge amount of data into physical or digital actions within these topics

- Embodied Intelligence
- Adaptation of processes
- System Orchestration
- Sustainability and Resilience

We create a living production and logistics system that can re-route, re-tool and self correct to achieve mass personalisation , higher resilience and better working conditions



ACT (Reality)

We do not work with the data we receive in real-time

- Huge amount of data-input
- Cross coordination of resources
- Impact on the whole system

Operational planning for limited Areas to achieve stable logistics networks

- Accumulation of wagons in buffer locations
- Analysis of capacity challenges
- Resource allocation
- Planning of flows
- Identifying bottlenecks in the flow
- Identification of system dependencies/influences in the flow

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Collaborate

Humans and autonomous systems share goals, knowledge and authority in real-time to produce results neither could achieve alone

- Intelligent Interaction
- Shared Decision-Making
- Continuous Co-Learning
- Ethical and Organisational Governance

Technology amplifies human judgement and empathy, continuously upskill while unlocking productivity gains and still enhancing well-being and trust



Collaborate

(Reality)

Technology is still seen as a job-taker instead of a job-enhancer

- Unlocking the full potential of human creativity
- Need of collecting, interpreting and adapting data
- Human in command

Preparing Buildings, Systems and Automation Elements for the future to unlock the full potential of Industry 5.0

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Industry 5.0 in Healthcare

What to consider

1. **Sensors ready Infrastructure**
2. **Robot-Optimised Circulation**
3. **Modular "Action" Zones**
4. **Digital-Twin Backbone**
5. **Human-Centric Interfaces**
6. **Flexible Storage & Flow**
7. **Sustainability Loop**
8. **Data Ethics & Cybersecurity**
9. **Workforce & Change Enablement**
10. **Future-Proof Contracting**

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